

Creating an NHS DDCCG Strategic Commissioner

Update Presentation to Derby City HWBB board
14th of November 2019
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Relative contribution of major determinants to health

Health Behaviours 30%

Smoking 10%

Diet/Exercise 10%

Alcohol use 5%

Poor sexual health 5% Socioeconomic Factors 40%

Education 10%

Employment 10%

Income 10%

Family/Social Support 5%

Community Safety 5% Clinical Care 20%

Access to care 10%

Quality of care 10% Built Environment 10%

Environmental Quality 5%

Built Environment 5%

Source: Robert Wood Johnson Foundation and University of Wisconsin Population Health Institute. Used in US to rank counties by health status.

While this is from a US context it does have significant resonance with UK Evidence, though I would want to increase the contribution of housing to health outcomes from a UK perspective.



Benefits of strategic commissioning

The benefits of strategic commissioning for Derbyshire

We have identified four key areas that strategic commissioning will act as a catalyst for. These are all underpinned by our overarching 'why' statement – 'Unleashing the potential of our people and communities'. The implementation of strategic commissioning is the best course for the people of Derbyshire and the only way to deliver truly integrated care.

1

Implementing the 'Triple Aim'

Strategic commissioning in Derbyshire will enable a more holistic focus on our healthcare system and thus help us in the mission to achieving better health, better care and better value for citizens.

2

Improving population health

By taking a strategic view of commissioning we enable ourselves to focus on improving healthy life expectancy by concentrating on prevention and helping our citizens lead active and healthy lives.

3

Removing waste and duplication

Greater alignment of system partners will mean greater visibility on resource utilisation. This will lead to less waste of financial and human resource through the eradication of duplicative work.

4

Removing perverse incentives

Currently, the environment encourages providers to compete. By instead encouraging providers and commissioners to work in an integrated way, incentives that impede equal, universal coverage will disappear.

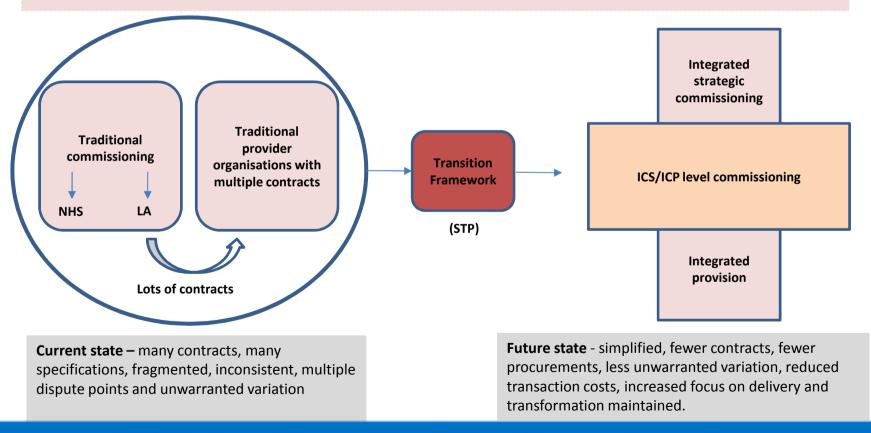
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How strategic commissioning will look for Derbyshire

Strategic commissioning will be a departure from the current state for both the NHS and LA. There will no longer be a focus on **detailed contract specification**, **negotiation and monitoring** or the **routine use of tendering**. Rather, the emphasis will shift to **defining and measuring outcomes**, **putting in place capitated budgets**, **assigning appropriate incentives for providers** and **using longer term contracts** extending over five to ten year timelines.



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Integrated Care System (ICS): Job Cards

Strong partnership of NHS organisations, local councils & others

Roles/Functions: Collective responsibility for managing resources, set framework for delivering integrated care for ICPs and PCNs, managing performance of the ICS, holding to account and accountability to regulators

Local Authority, CCG, Public Health, Direct Commissioning

Roles/Functions: Define strategic outcomes, health of the population, national best practice in delivering care

Acute, community and mental health providers Councils, inc social care, housing, education, primary care/PCNs, independent and voluntary sector

Roles/Functions: Customise and implement care pathways and lead transformation programme. Build and maintain the 'supply chain' of providers and actively support PCNs.

GP practice, community and community, mental health, social care, voluntary sector and cute (e.g. disease management)

Roles/Functions: Deliver Primary Care (out of hospital services) through integrated care teams.

Integrated Care System (Partnership **Board**) **Integrated Care Strategic Places/Partnerships** Commissioner (Population Size circa 250-400k, max 500k) **Primary Care** Networks (Population Size circa 30k to 50k) Manage resources (finance, workforce), informatics, planning, performance management, etc Design care pathways, address inequalities across geographical boundaries Programme Boards/ Alliances



Strategic commissioning functions

Derby and Derbyshire
Clinical Commissioning Group



NHS Derby and Derbyshire Clinical Commissioning Group

Progress being made towards Strategic Commissioning



- Merger of the 4 NHS CCGs for Derbyshire April 2019
- Ongoing work with Local Authorities & NHSE to strengthen current joint commissioning arrangements
- Development of the ICS (aim to be in shadow form April 2020) and build on the work of current 8 Derbyshire Places through the development of Integrated Care Partnerships (ICPs)



Thank you

Questions