

## **The Derby Plan Refresh 2013-2015**

### **SUMMARY**

- 1.1 This report presents a draft of the refreshed Derby Plan 2013-2015 for review by Council.
- 1.2 The Derby Plan (formerly the Sustainable Community Strategy) sets the Partnership vision and outcomes for the whole city. The Council Plan will support this by describing the Council's contribution to the outcomes as it is refreshed over the coming months.

### **RECOMMENDATION**

- 2.1 To review the contents of the draft Derby Plan as set out in Appendix 2 and approve the adoption of the three Big Ambitions and Spotlights set out in refreshed Derby Plan as the Council's priorities.
- 2.2 To consider any comments or amendments advised from Council Cabinet on 11 September.
- 2.3 To consider any comments that will have been added to this report from the Corporate Scrutiny and Climate Change Board on 16 September.
- 2.4 To delegate authority to the Chief Executive to make any final amendments to the Derby Plan in consultation with the Leader of the Council as Chair of Derby City and Neighbourhood Partnerships.

### **REASONS FOR RECOMMENDATION**

- 3.1 The refresh has been driven by a number of influencing factors which are set out in the supporting information below.
- 3.2 Derby City Council will adopt the Derby Plan outcomes and indicators as a part of its Council Plan for 2014.

## SUPPORTING INFORMATION

### 4.1.1 Why refresh?

The current Derby Plan 2011-2026 was created under the statutory duty placed on the Local Authority to lead the development of a 'Sustainable Community Strategy' or SCS through its Local Strategic Partnership. Government removed most of the legislation around the former Local Strategic Partnerships and has signalled its intention to repeal the duty to create an SCS.

This has allowed the Partnership to consider their purpose and future. In Derby there remains a strong commitment to working together and to retaining a single overarching plan for the city which all organisations should adopt. The changes mean however that now the Partnership has more flexibility in establishing that plan.

4.1.2 The 2012 Redfern Commission, led by the Bishop of Derby, included debate about the vision for the city. In response to the recommendations of the Commission, the Chief Executive of Derby City Council made a commitment to revisit the Derby Plan with partners, with a view to developing a document that more clearly stated the intent for the city. The Leadership Board of Derby City and Neighbourhood Partnerships supported this approach at their December 2012 meeting, expressing their desire to move away from a broad based plan to something centred on one or two areas where the partnership could have the most influence.

4.1.3 Alongside the above there was also agreement that the Partnership should to take the opportunity to respond to other significant influences, namely the need to:

- foster growth and economic recovery
- manage a shrinking public sector

4.2 As a result of these strands of influence, it was agreed that a light touch refresh of the current Derby Plan would be carried out and the latest draft is at Appendix 2.

### 4.3.1 The refreshed plan

The draft plan sets out the city's big ambitions with an underpinning approach of 'inspiring people, creating opportunities'. It then seeks to respond to the national context and local priorities by putting a 'spotlight' on three proposed areas – Education, Jobs and Skills and 'Place' - which the Partnership believes are important and where collectively they can make the most difference.

- 4.3.2 The three proposed 'spotlights' are based on a light touch consultation with partners on their priority outcomes, statistics and information. It was agreed that a wider public consultation would not be carried out however there has been continued consideration of the feedback from the '3 wishes for Derby' campaign run as part of the current Derby Plan. This gathered the views of over 3,000 Derby people who gave their 3 wishes for the next 15 years - one for themselves, one for their neighbourhood and one for Derby. The top three wishes were for jobs, new and old buildings and public spaces and a clean city.
- 4.3.3 The refreshed Plan also aims to engage partners in tackling national pressures of economic growth and a shrinking public sector. This is expressed in the 'creative energy' strand, to use the breadth of Partnership experience and expertise to:

<p>Be the enablers of change through:</p> <ul style="list-style-type: none"> <li>★ service integration</li> <li>★ integrated commissioning</li> <li>★ shared data and intelligence</li> <li>★ investment and savings mechanisms</li> <li>★ procurement and shared assets</li> </ul>	<p>Challenge and remove practical barriers to improvement such as:</p> <ul style="list-style-type: none"> <li>★ organisational boundaries</li> <li>★ workforce regulations</li> <li>★ national policy or legislation</li> <li>★ professional regulations</li> <li>★ funding and financial arrangements</li> <li>★ movement of resources across organisations</li> </ul>
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The lead to drive and challenge this work will be with the Partnerships' Management Group.

As an outline of the activity for each of the three 'spotlight' outcomes develops they will consider this 'creative energy' approach; however the initial main focus will be on the 'an inspiring place to live by improving the inner city' outcome.

The Partnership aims to test how organisations delivering services in these areas can work together more effectively to tackle those issues that take the most public resource, learning from the national 'Our Place' pilots. Where this is successful the model might be able to be used in other areas of the city.

- 4.4 It is important to acknowledge that partnership work will continue across a broad range of service areas which are not overtly named in the refreshed plan. Much of this will be expressed through the strategies of the Partnership Outcome Boards, such as Derby's Health and Well-being Strategy or Derby's Cultural Strategy and other key documents such as The Local Development Framework and Core Strategy.
- The freedom from statutory restriction in developing our plan has allowed us to hone in on those areas we feel we can make the most impact on over the next **two** years.
- 4.5 The outline draft document has been open to comments from partners following the June DCNP Leadership Board and a draft document has been open to the public via the Derby City Council website from late July.

## OTHER OPTIONS CONSIDERED

- 5.1 The Derby Plan has been refreshed to respond to a changing environment as set out in this report. No other options have been considered.

**This report has been approved by the following officers:**

<b>Legal officer</b> <b>Financial officer</b> <b>Human Resources officer</b> <b>Estates/Property officer</b> <b>Service Director(s)</b> <b>Other(s)</b>	Janie Berry, Director of Legal and Democratic Services Martin Marples, Director of Finance and Procurement Jayne Stutt, Strategic HR Business Partner N/A Tim Clegg, Director of Partnerships and Streetpride
<b>For more information contact:</b> <b>Background papers:</b> <b>List of appendices:</b>	Tim Clegg 01332 641604/643036tim.clegg@derby.gov.uk None Appendix 1 – Implications Appendix 2 – Draft Refresh of Derby Plan 2013-2015

<b>IMPLICATIONS</b>
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**Financial and Value for Money**

- 1.1 The actions identified in support of the Derby Plan will be reviewed alongside the budget proposals to ensure they are achievable.
- 1.2 The Derby Plan will not be printed in hard copy but will be circulated electronically to partners with a web version available online.
- 1.3 The refresh has been carried out using existing information and additional costs of large scale consultation have been avoided.

**Legal**

2. The Department of Communities and Local Government Best Value Statutory Guidance (September 2011) signals the intention to repeal the Duty to Involve and the Duty to Prepare as Sustainable Community Strategy contained in the revoked 'Creating Strong, Safe and Prosperous Communities' statutory Guidance.

**Personnel**

3. None arising directly from this report.

**Equalities Impact**

4. Equalities issues have been considered on an on-going basis through Equality Impact Assessment and consultation. Any equality issues relating to The Derby Plan will be built into project/delivery plans.

**Health and Safety**

5. Health and Safety will management will be considered on an on-going basis through project and delivery plans.

**Environmental Sustainability**

6. Environmental sustainability will be considered on an on-going basis through project and delivery plans.

**Property and Asset Management**

7. None arising directly from this report.

**Risk Management**

8. Risk management is being considered on an on-going basis through project and delivery plans.

**Corporate objectives and priorities for change**

9. The ambitions, outcomes and indicators proposed within Appendix 2 will form part of the Council Plan 2014 and thus underpinning departmental business plans.